



BUREAU DE L'ÉVALUATION  
DES POLITIQUES PUBLIQUES  
RÉPUBLIQUE DU BÉNIN



Office of the Prime Minister  
The Government of Uganda



# Twende Mbele

## Building a robust M&E System: Getting political buy-in on the use of evaluation

21 October 2020

Webinar

14:00 EAT

13:00 SAST

11:00 GMT



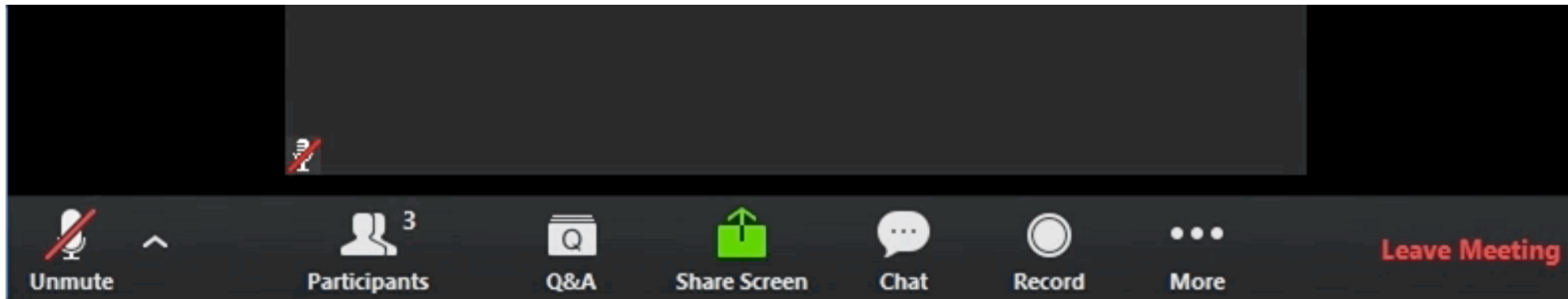
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# House Rules

- ▶ Keep yourselves muted at all times.
- ▶ Keep your videos off at all times.
- ▶ Question & answer session will follow after all the presentations.
- ▶ All questions are welcomed, just place them in the chat box below, or put your hand up and you will be asked unmute yourself and pose your question.



# Background

- ▶ Demand for M&E and evaluation on the continent is primarily coming from development partners.
- ▶ This culture is slowly changing.
- ▶ A growing number of African governments are working to improve their performance by creating systems to measure and help them understand their performance.
- ▶ These systems for monitoring and evaluation (M&E) are used.
- ▶ But in order for all of this to happen, political will and political buy-in is needed.
- ▶ Demand from governments is crucial for the utilization of M&E information and for the ongoing funding of M&E activities.
- ▶ Securing buy-in of key stakeholders such as government ministers can go a long way into creating, strengthening, or funding M&E functions.

This webinar will try to highlight the importance of political buy-in for building a M&E System. Looking at Benin, Uganda and Ghana examples.

# Meet our Presenters

## Mr Kwabena Agyei Boakye

Chief Director  
MoME, Ghana



## Mr Mayanja Gonzaga

Commissioner  
OPM, Uganda



## Mr Damase Sossou

Evaluation Officer  
BEPPAAG, Benin



# Building a robust M&E System: Getting political buy-in on the use of evaluation

Twende Webinar

21th October

Kwabena Agyei Boakye- Ghana

# Outline

- ▶ **Introduction: M&E- Politics nexus**
- ▶ **Key Drivers**
- ▶ **Our Approach**

# M&E - Politics Nexus

- ▶ M&E is more of a political than a technical process
- ▶ Evidence use in policy making, programing and service delivery is dependent on availability, access, quality and relevant (trust) of the M&E information
- ▶ Evaluation enables policy makers and development actors to answer the all-important **“so what”** question,
- ▶ It helps decision makers to respond to the growing demands for results/evidence of impact by stakeholders including the donor community

# Key Drivers

*M&E is means to an end but not an end in itself (MacKay 2007).*

## **Four key factors to consider:**

- ▶ Political will and leadership commitment (authorisation)
- ▶ Enabling environment (Legitimacy)
- ▶ Capacity to conduct and use evaluations (Skills and competencies)
- ▶ Adequate incentive (Funding)

# How we are doing it.....

- ▶ Continuous sensitization and clarification of the objectives of evaluation
- ▶ Responding to and motivating the value proposition and interest in evaluation
- ▶ Securing and expanding our authorization
- ▶ Building capacity and providing technical backstopping to key actors
- ▶ Promoting effective participation of implementers in the evaluation process- getting the actors involved in the entire process.
- ▶ Creating spaces for knowledge sharing and idea sourcing

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# POLITICAL BUY IN FOR MONITORING AND EVALUATION IN UGANDA

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MAYANJA GONZAGA

COMMISSIONER

# PRESENTATION OUTLINE

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- Understanding of political buy in
- Monitoring and evaluation legal framework in Uganda
- Use of monitoring and evaluation findings in Uganda
- Funding of monitoring and evaluation activities
- Institutions involved and their roles
- Conclusion

# UNDERSTANDING POLITICAL BUY IN

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- Elected leaders accepting and owning actions undertaken by appointed leaders.
- Political buy in is critical for sustainability, solicitation of funding and also in implementation of monitoring and evaluation decisions.
- Under decentralized governance, political buy in is critical for implementing grassroots monitoring and evaluation decisions.

# MONITORING AND EVALUATION LEGAL FRAME

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- Office of the Prime Minister as per its constitutional mandate (article 108A) undertakes continuous **Government Performance Assessment** (Central and Local Governments), aimed at streamlining service delivery.
- The Government performance assessment is guided by the **National Monitoring and Evaluation Policy, 2013**.
- On an annual basis, a government annual performance retreat is undertaken, where an account is given for the MDAs and LG performance.

# USE OF MONITORING AND EVALUATION FINDINGS IN UGANDA

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- Putting political leaders and technocrats accountable for resources allocated to their Ministries, departments, agencies and local governments on an annual basis.
- Assessing performance gaps on an annual basis and allocate resources to the most critical and pressing needs.
- M and E findings act as a reward and sanction tool for allocation of development grants to local governments.
- The findings act as an avenue of developing performance improvement plans to address institutional weak areas.

# FUNDING OF MONITORING AND EVALUATION ACTIVITIES

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- Funding of monitoring and evaluation activities in Uganda is mainly by government through annual budgetary allocations however they are also many development partners that support particular interventions;
- World bank – performance assessment
- DFID- performance assessment (online performance management systems)
- UNDP – community monitoring foras (Baraza)
- Twende- systems strengthening (performance appraisals)

# INSTITUTIONS INVOLVED AND THEIR ROLES

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- Cabinet- taking decisions on issues arising out of the Government annual performance retreat
- Parliament (national and sub national level) allocation of resources for monitoring and evaluation activities
- Development partners – financial and technical support
- Local government council – monitor implementation of council decisions and also allocate resources

# CONCLUSION

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- For any successful monitoring and evaluation system, political buy in is vital, if not achieved where will the results end or impact.



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# ”BUILDING A ROBUST M&E SYSTEM: GETTING POLITICAL BUY-IN ON THE USE OF EVALUATION”

BENIN EXPERIENCE

Damase E. Sossou

Bureau of public policy evaluation, presidency of Benin Republic

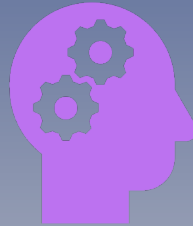
[sdamase@yahoo.fr](mailto:sdamase@yahoo.fr)

# CONTENT

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context



Benin NES



Mechanism to  
strengthen evidence use

**Interrogations on the  
Effectiveness of  
Economic Policies and  
Development**

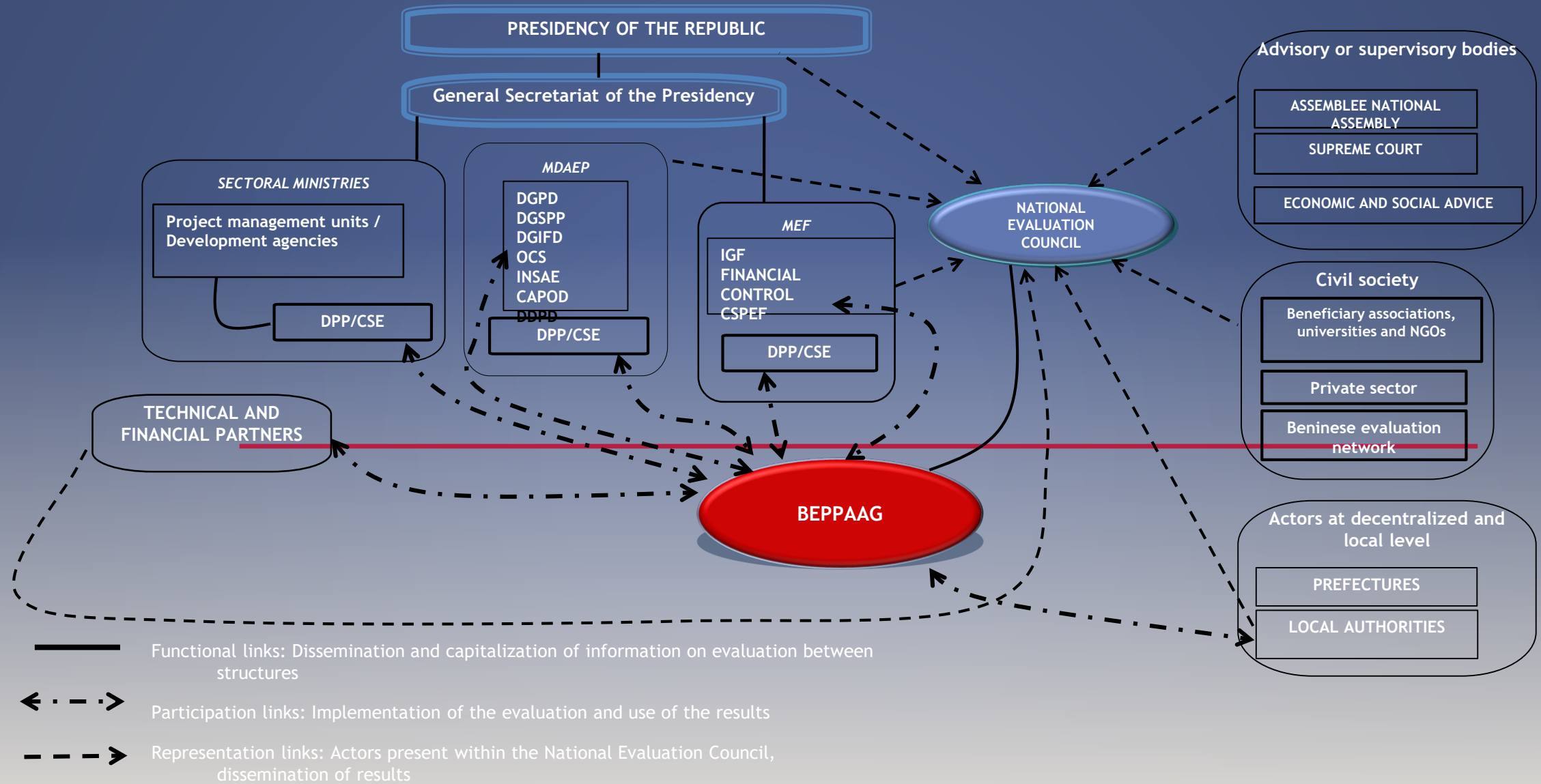


**Budget Reforms and Results-Based  
Budgeting:** Strengthening the function of  
monitoring while adopting the Results-Based  
Budgeting to accelerate country development

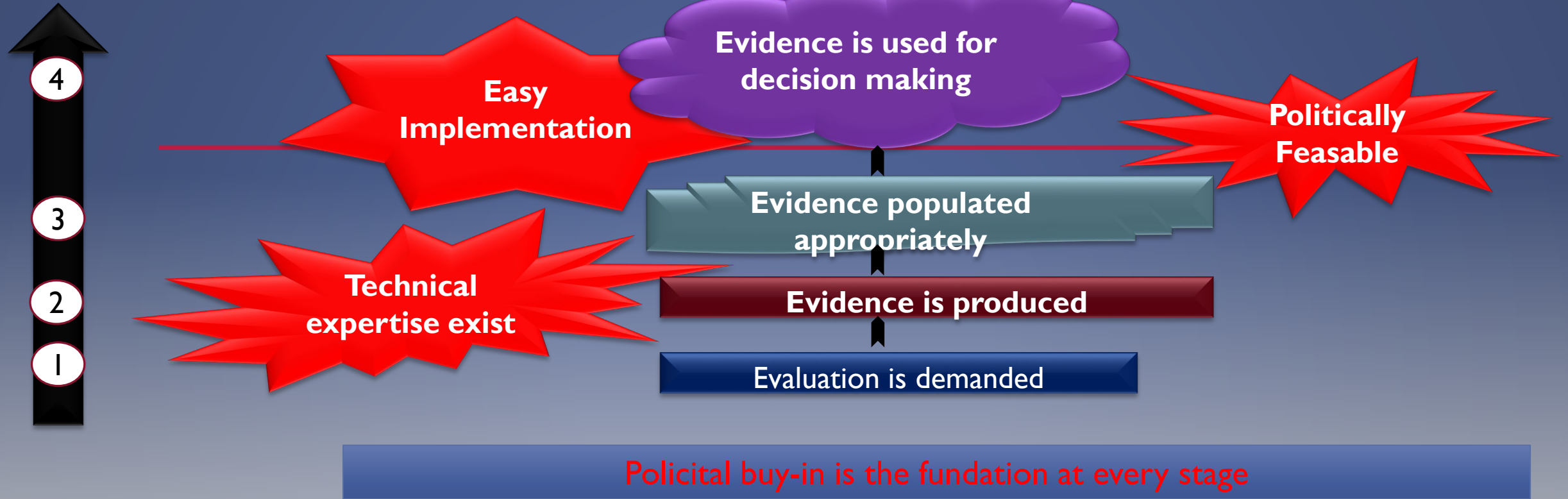
Benin started institutionalizing evaluation in 2007 to strengthen the Results-Based public action management. A Bureau was created and located in the Cabinet of the State Minister in charge of Planning, Development and the Coordination of Government Action.

**Since 2007, the Bureau is still operating at the strategical level of the executive and now is based at the presidency**

# BENIN NES



# Mechanism to strengthen the use



# Mechanism to strengthen the use

4

Evaluation bill, and adoption of  
Utilization Focused Evaluation  
Framework

3

Evaluation report and management responses submitted to the  
evaluation council

Management response defined by line ministry

Monitoring report report submitted to the board of ministers

2

Guideline adopted by board of ministers to systemitize evaluation

Training organized to raise engagement of decision maker on th importance of  
evidence production

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